



2007/08 Potash Outlook TFI/FIRT Outlook Session

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Key Potash Topics

➤ **2006/2007 Review**

➤ **Supply**

➤ **Inventory**

➤ **Demand**

➤ **U.S. Outlook**

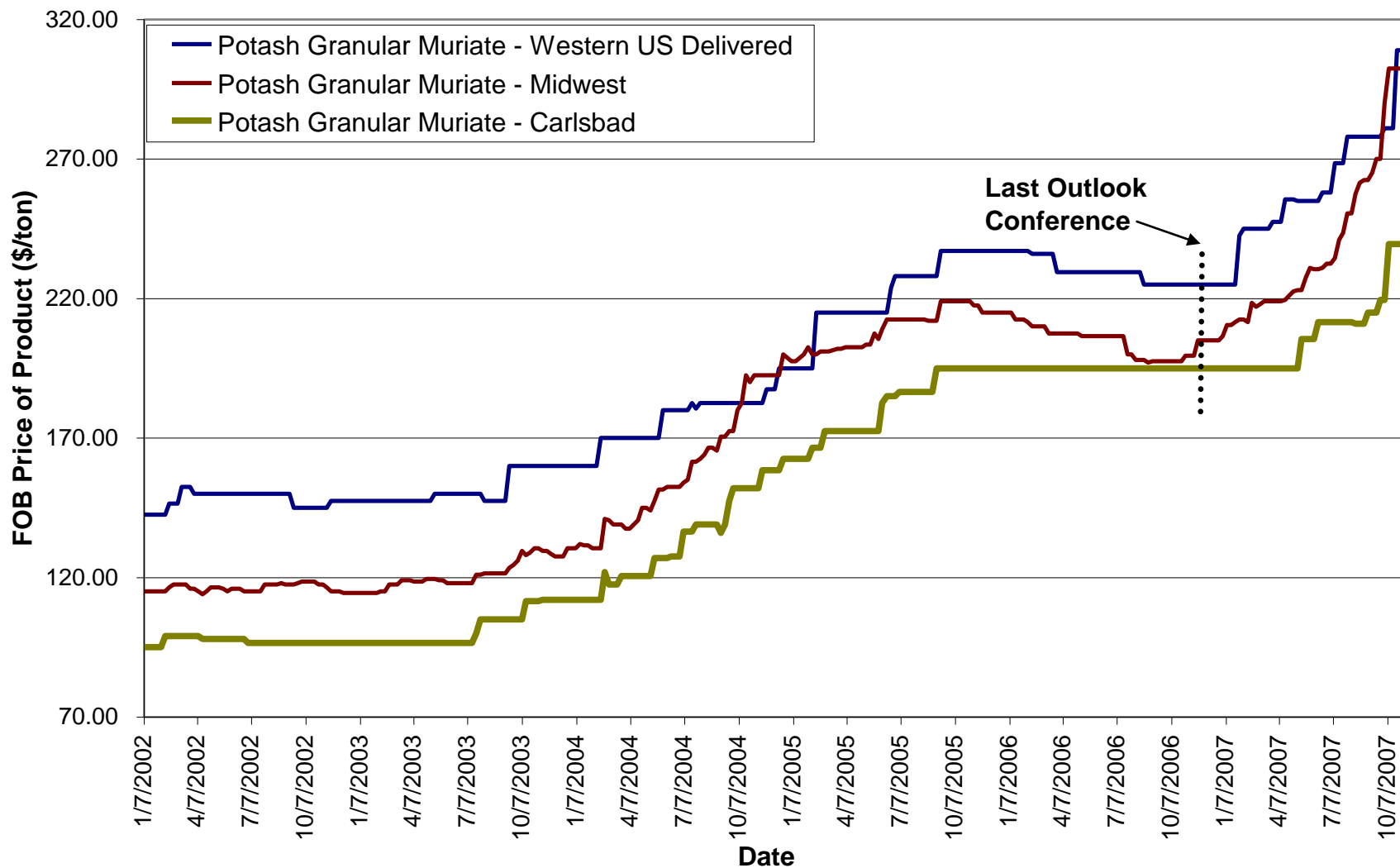


2006/2007 Potash Review

- **Surging Agricultural Prices Spur Global Fertilizer Demand**
- **The Need for Balanced Nutrient Usage in India, China, and Brazil adds to Potash Demand**
- **The Supply Lost by the Berezniki 1 Flood Impact the Market**
- **World Freight rates climb, adding freight cost to Potash**

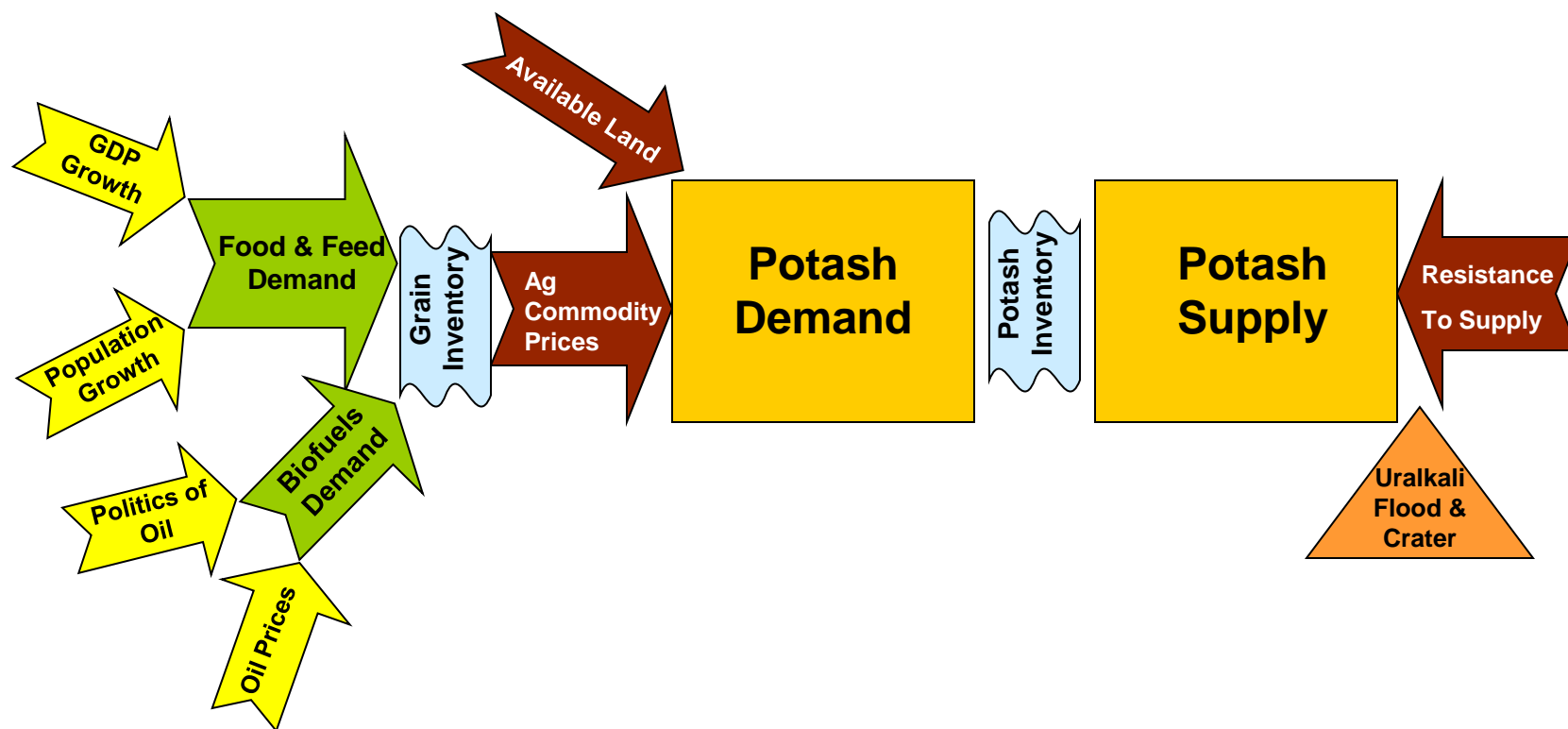


Potash Prices have Climbed Steadily over the Past Year





Conceptual Outline





Supply: Effective Capacity Utilization at Very High Levels

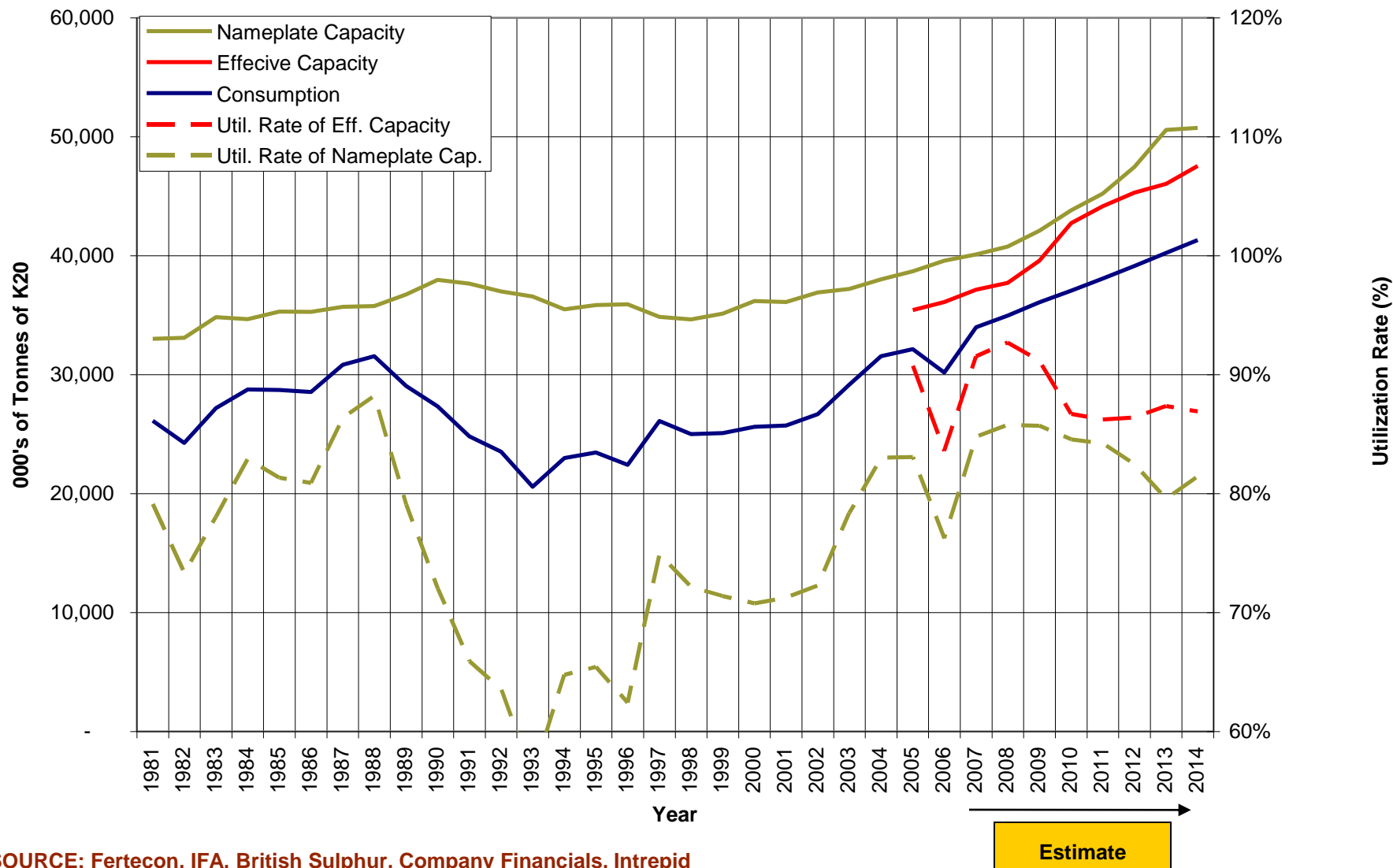
➤ **Premise: In 2005 & 2007 Produced at Maximum Rates**

➤ **Establishes Effective Capacity (million K₂O Tonnes)**

Year	Effective Capacity	Nameplate Capacity	Effective Utilization Rates	Nameplate Utilization Rates
2005	35.4M	38.7M	90.7%	83%
2007F	<u>37.1M</u> 1.7M	<u>40.1M</u> 1.4M	91.5%	85%
2008F	37.7M	40.8M	92.7%	86%

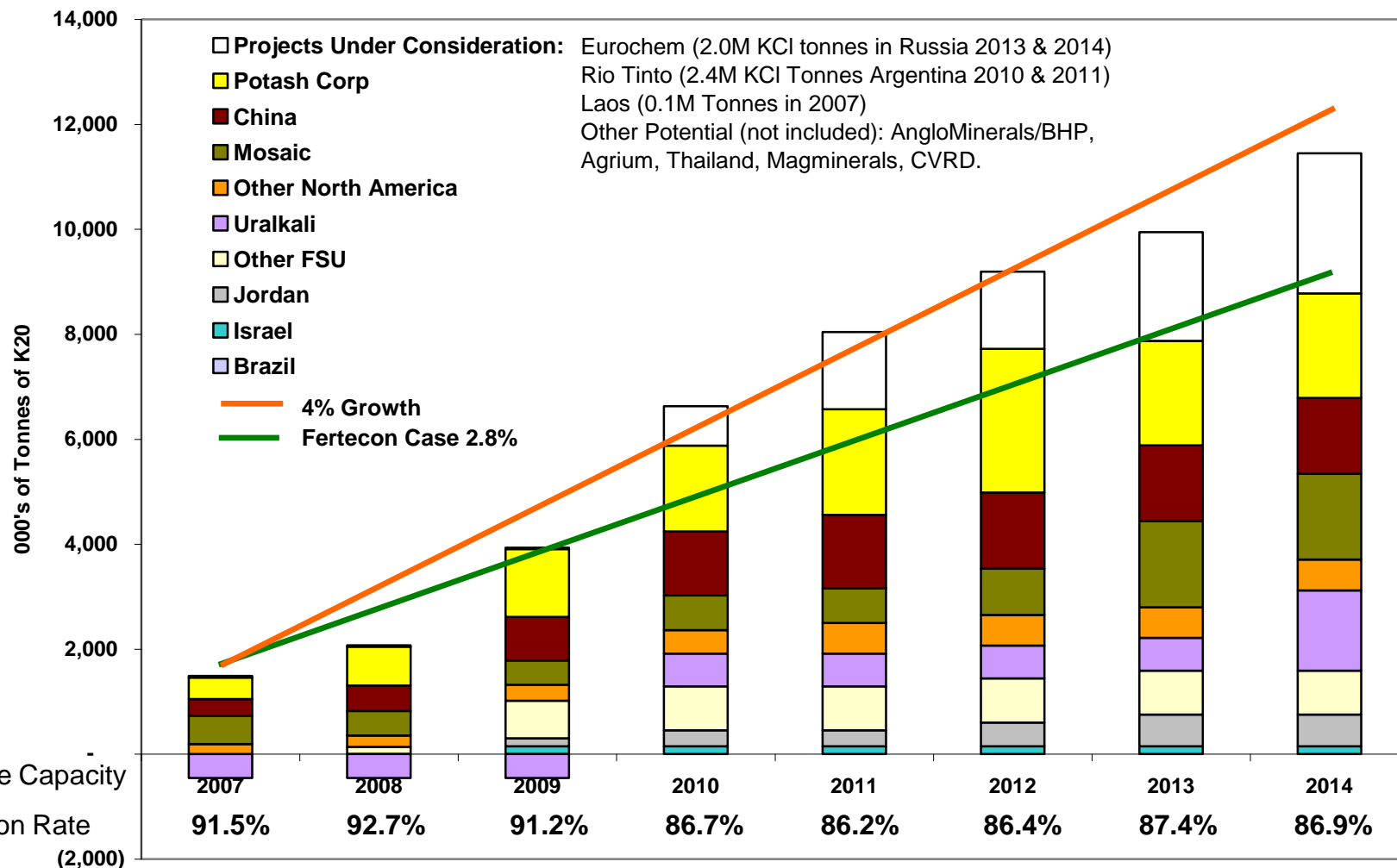


Effective Capacity Utilization Expected to Remain High If Demand Grows @ 2.8% Rate





Estimated Growth in Consumption Forecast to Match Estimated Increases in Effective Capacity



SOURCE: Fertecon, British Sulphur, IFA, Intrepid, Public Financials



Potash Effective Capacity: Major Announced Projects in North America

Potash
Supply

➤ PCS

- Lannigan: +1.5M – 2nd Half 2008
- Patience Lake: +0.4M Tonnes – Early 2009
- Cory: +1.2M Effective Tonnes – 2nd Half 2010
- New Brunswick: +1.2M Net Tonnes – 2011

➤ Mosaic

- Colonsay: +0.2M Tonnes – 2010
- Belle Plains: +0.1M and +0.4M – 2012

➤ Agrium

- Vanscoy: +0.35M Tonnes – 2011/2012

➤ Intrepid

- +0.2M Product Tonnes: HB Mine

➤ Compass

- Ogden: +0.1M Tonnes K₂SO₄ – 2010

Total North America – 5.6M Tonnes of Potash Products



Potash Effective Capacity: Major Announced and Potential Projects in World

**Potash
Supply**

- **Uralkali: +1.0M T from ore feed from new mine**
- **Silvinit and Belarussia: +1.2 T from new shafts**
- **APC: +1.0M T from pond improvements**
- **China: +2.5M equivalent Tonnes of KCl by 2014**

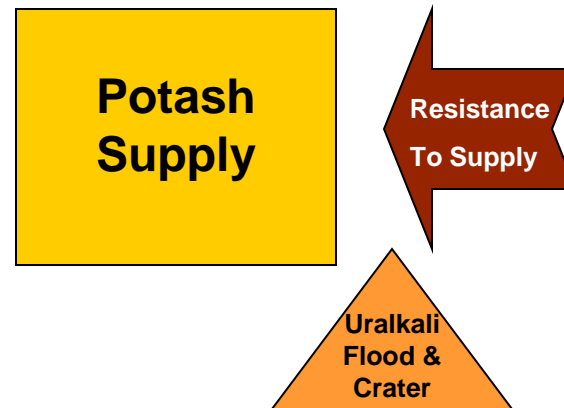
Potential from Greenfields:

- **Rio Tinto Project: +2.4M T Starting 2010**
- **Eurochem: +2.0M T, 2012-2015?**
- **Anglo Minerals & BHP Billiton: Exploration**
- **Agrium: Exploration**
- **No Thailand: Mining License & Funding**
- **Magminerals, Congo: 1.2M T – Funding**
- **CVRD: 2 Potential Greenfields, Carnallite, Exploration**



Resistance to Supply

- **Limited Commercial Deposits**
- **Infrastructure Required**
- **Long Lead Time**
- **Investment / Return**
- **Political Concerns**





The Subsidence Issue in Russia

Uralkali
Flood &
Crater



➤ **Potential Interruption of Silvinit?**



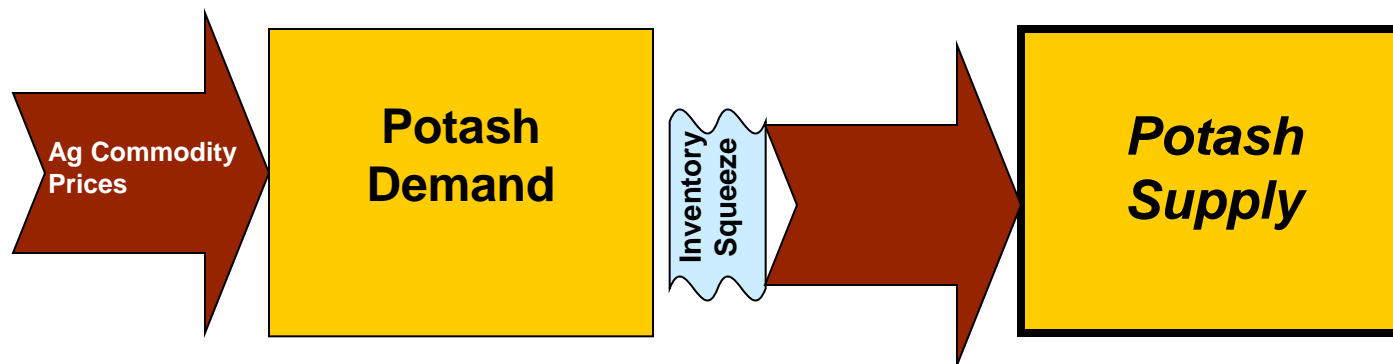
Uralkali
Flood &
Crater

Supply Shocks Happen

- **Normal Operational Constraints Limit the Potash Industry Effective Operating Factor to Low 90%'s**
- **Flood: Saskatchewan, New Brunswick, Congo, Russia (2)**
- **Depletion: France, East Germany, Michigan, Spain**
 - **Who's Next?**
- **Infrastructure Risk:**
 - **Rail in Russia**
 - **Canadian Rail Strike**

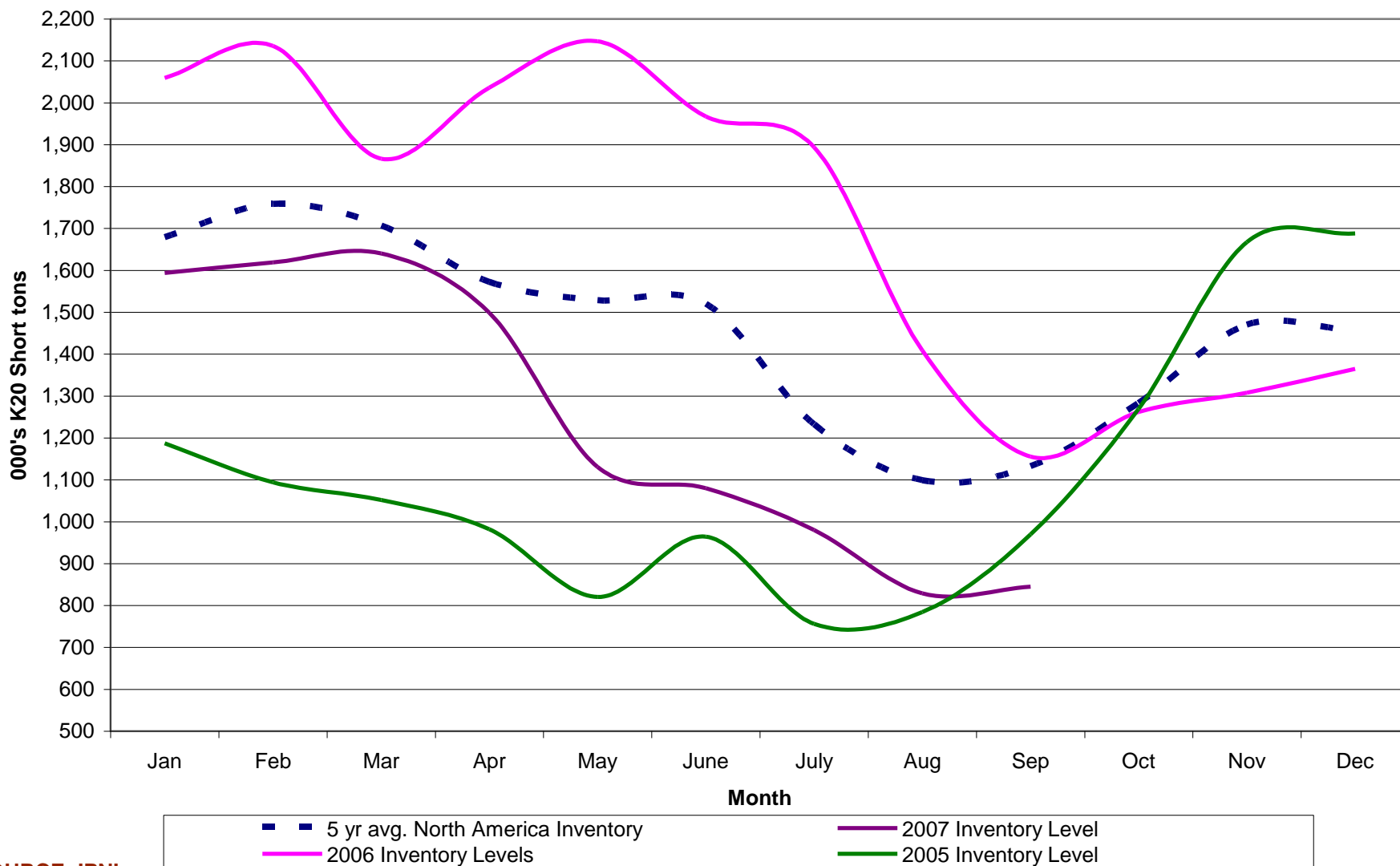


Potash Demand Squeezing Inventories



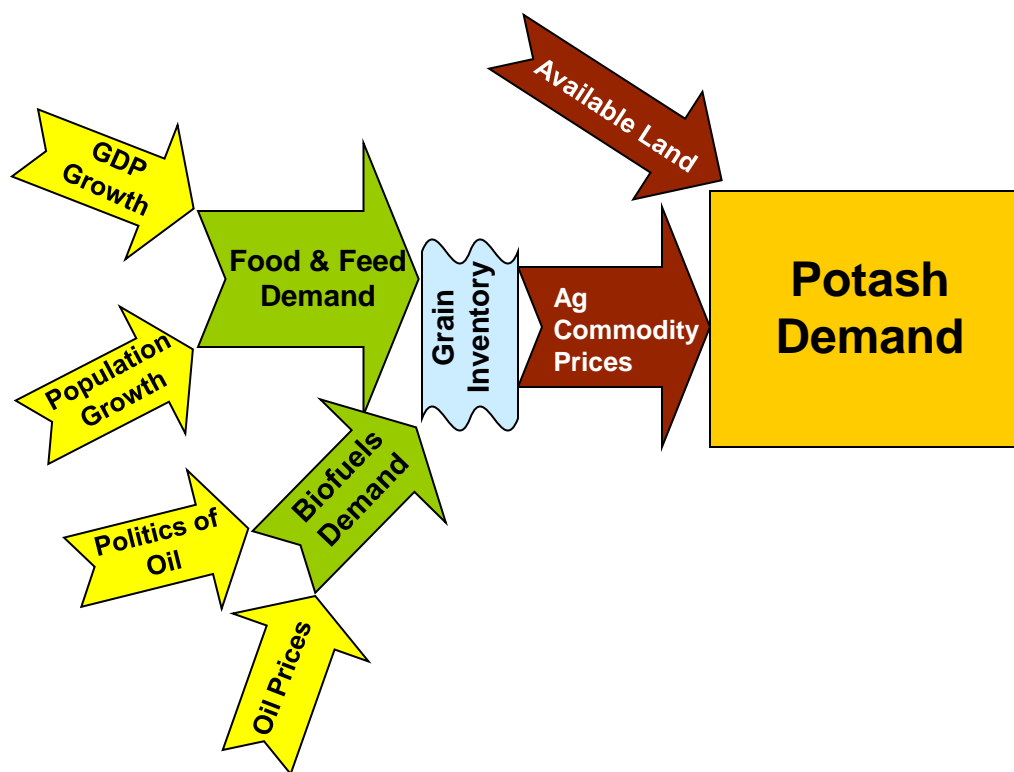


North American Potash Inventories Low Entering 2008





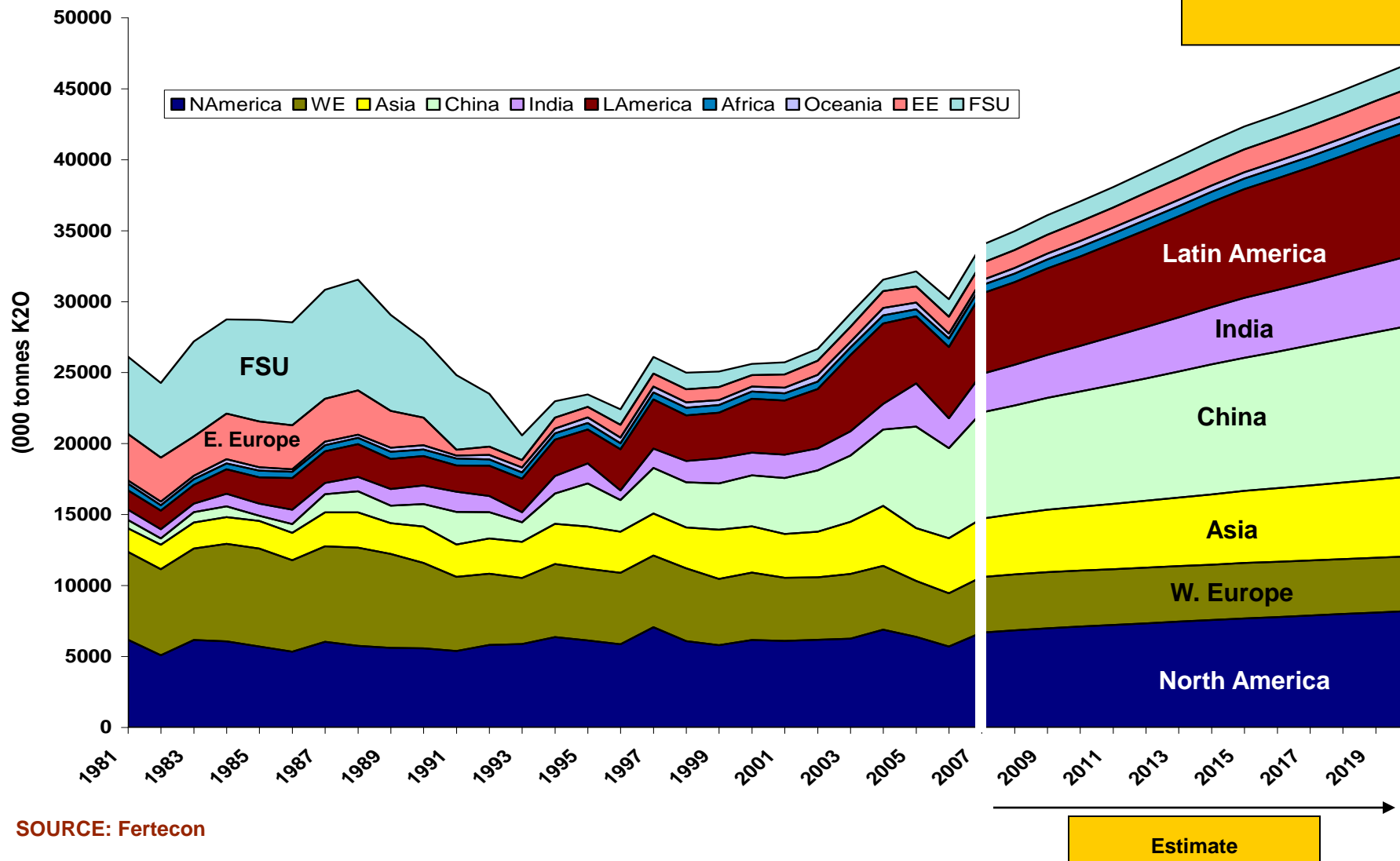
Strong Forces Pushing Potash Demand





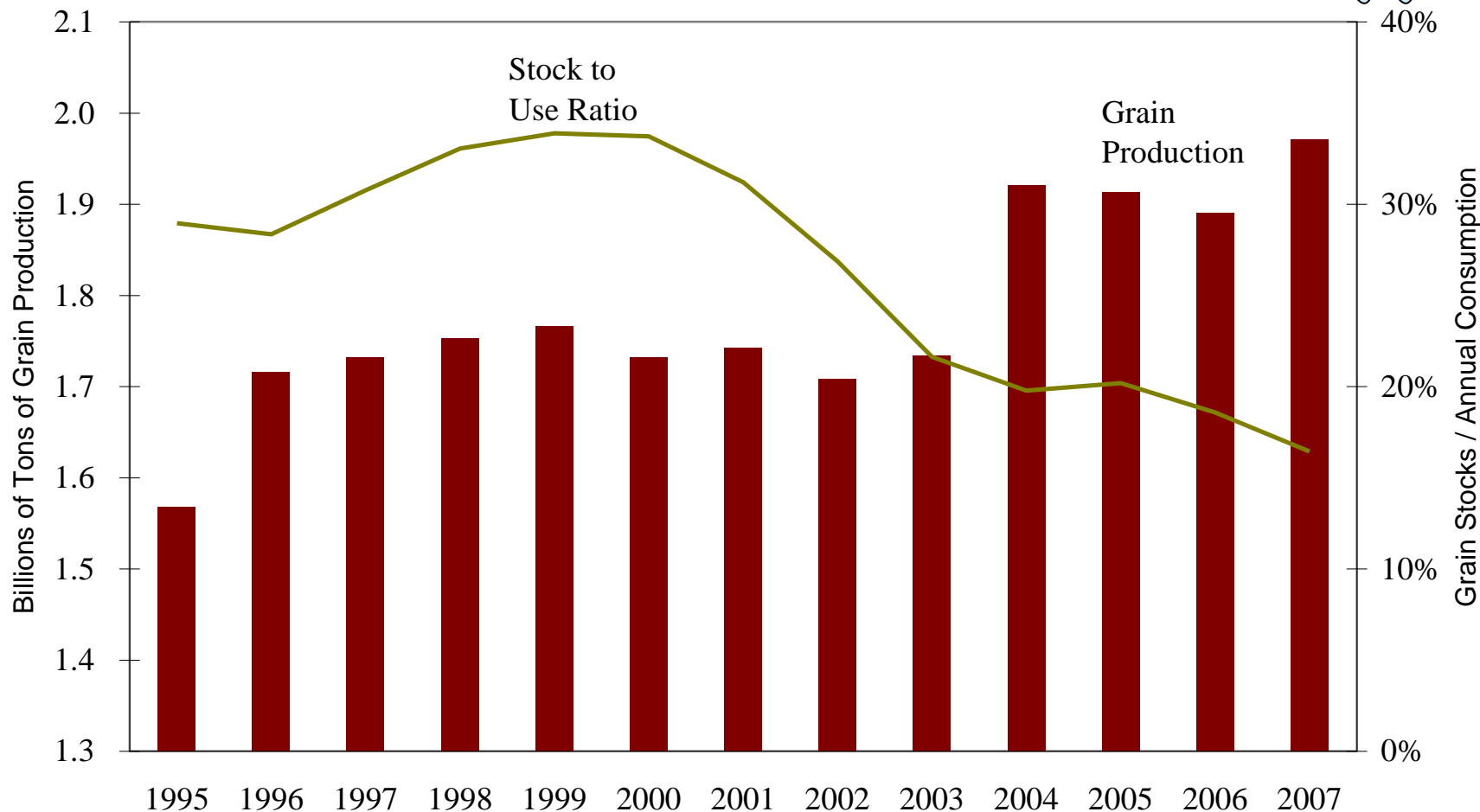
Potash Consumption: Growth in the Forecast

Potash Demand





Despite Growing Crops, Stocks Decline

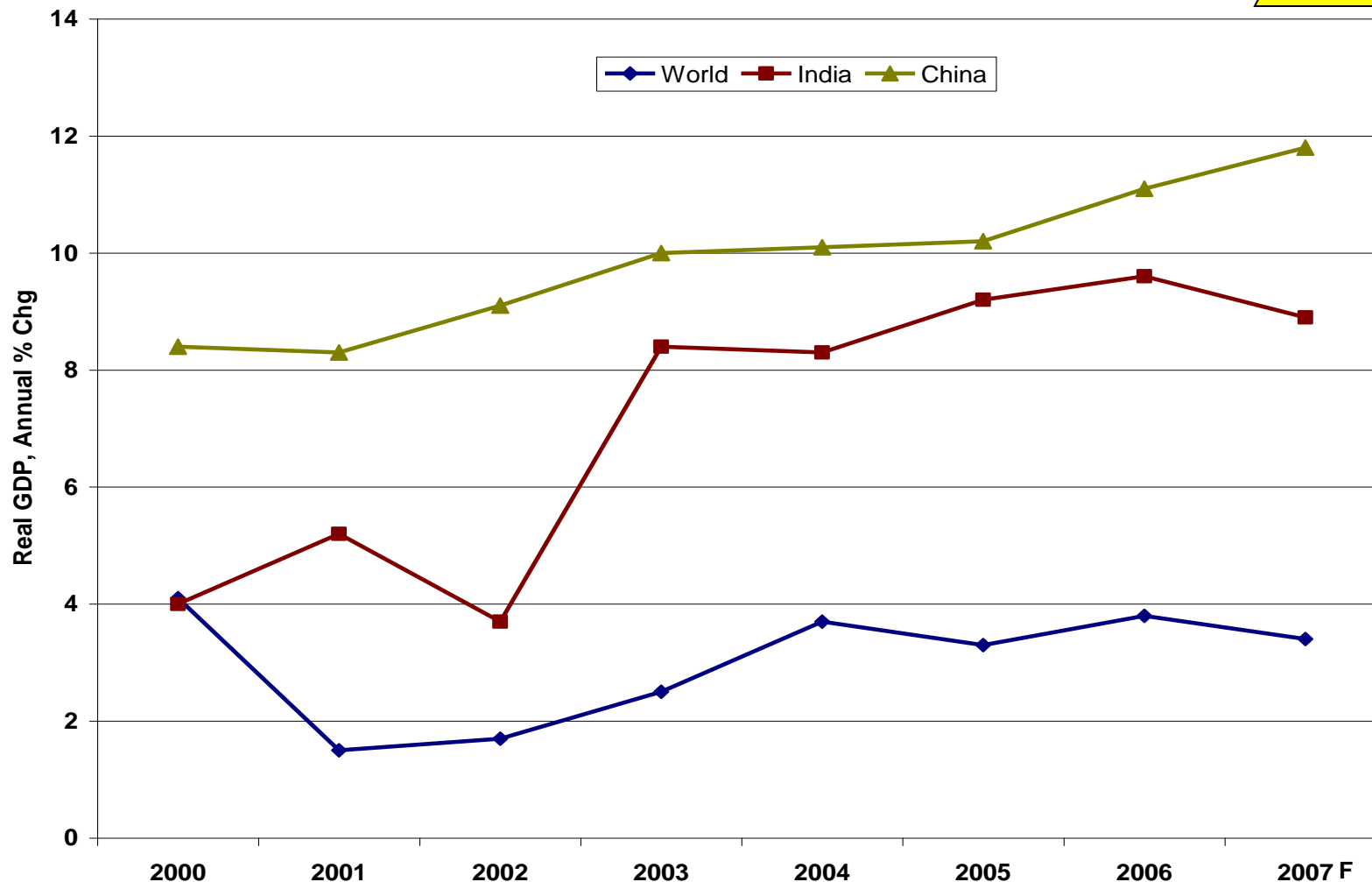


Notes: Grains include corn, milled rice and wheat. Stock to use ratio is calculated as average inventory / consumption for that year.



World Economic Growth Remains Strong

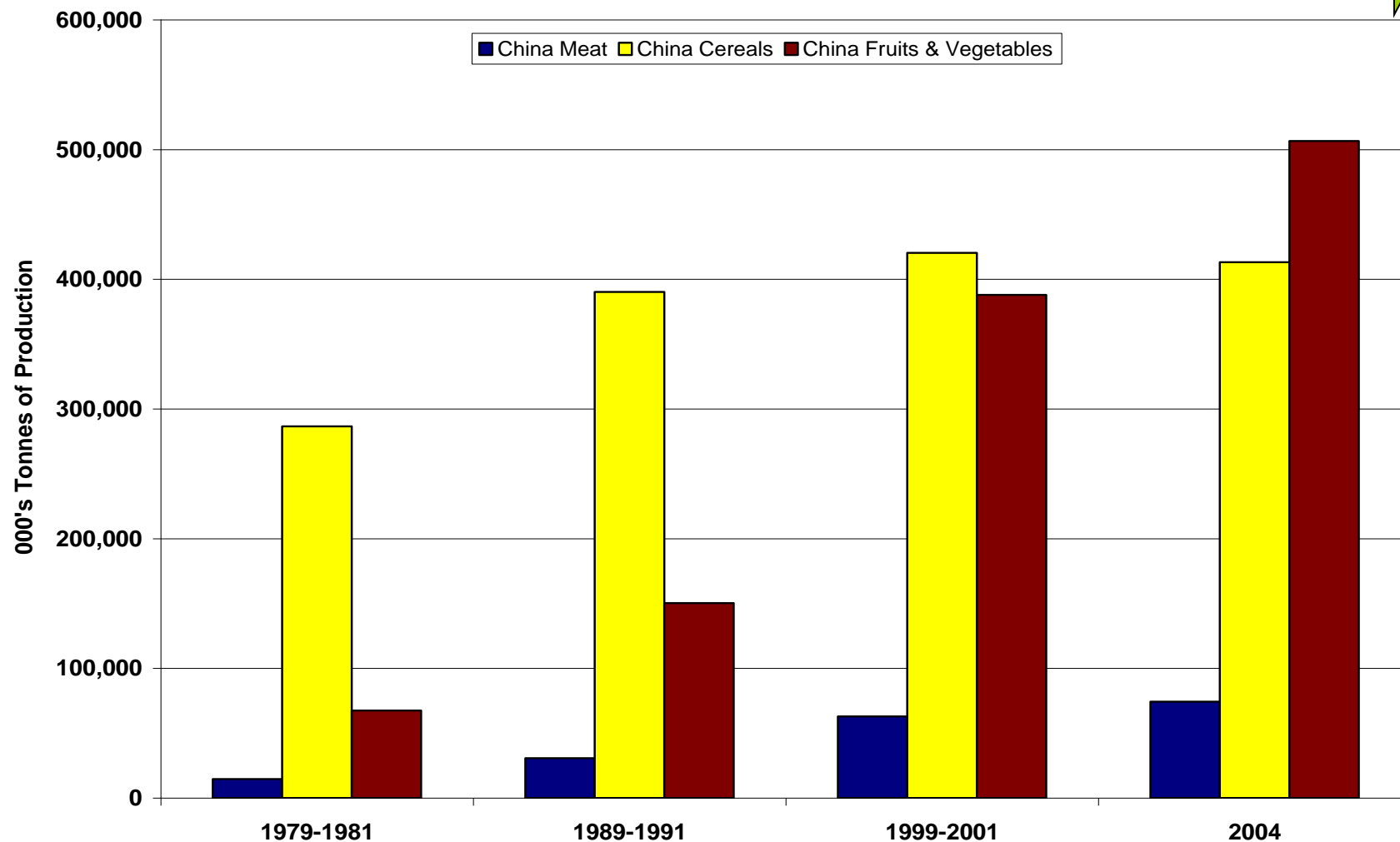
GDP Growth



SOURCE: USDA



China's Production of Fruit and Vegetables & Meat has Grown Considerably



SOURCE: FAO

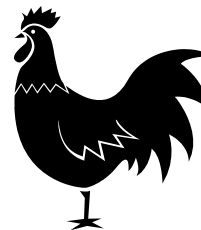


GDP Growth Propels Meat Consumption

GDP
Growth



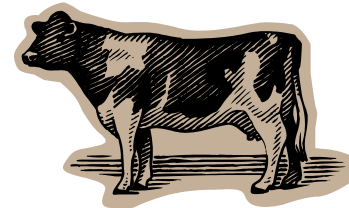
2 Lbs of Corn = 1 Lb of Edible Chicken



6 Lbs of Corn = 1 Lb of Edible Pork



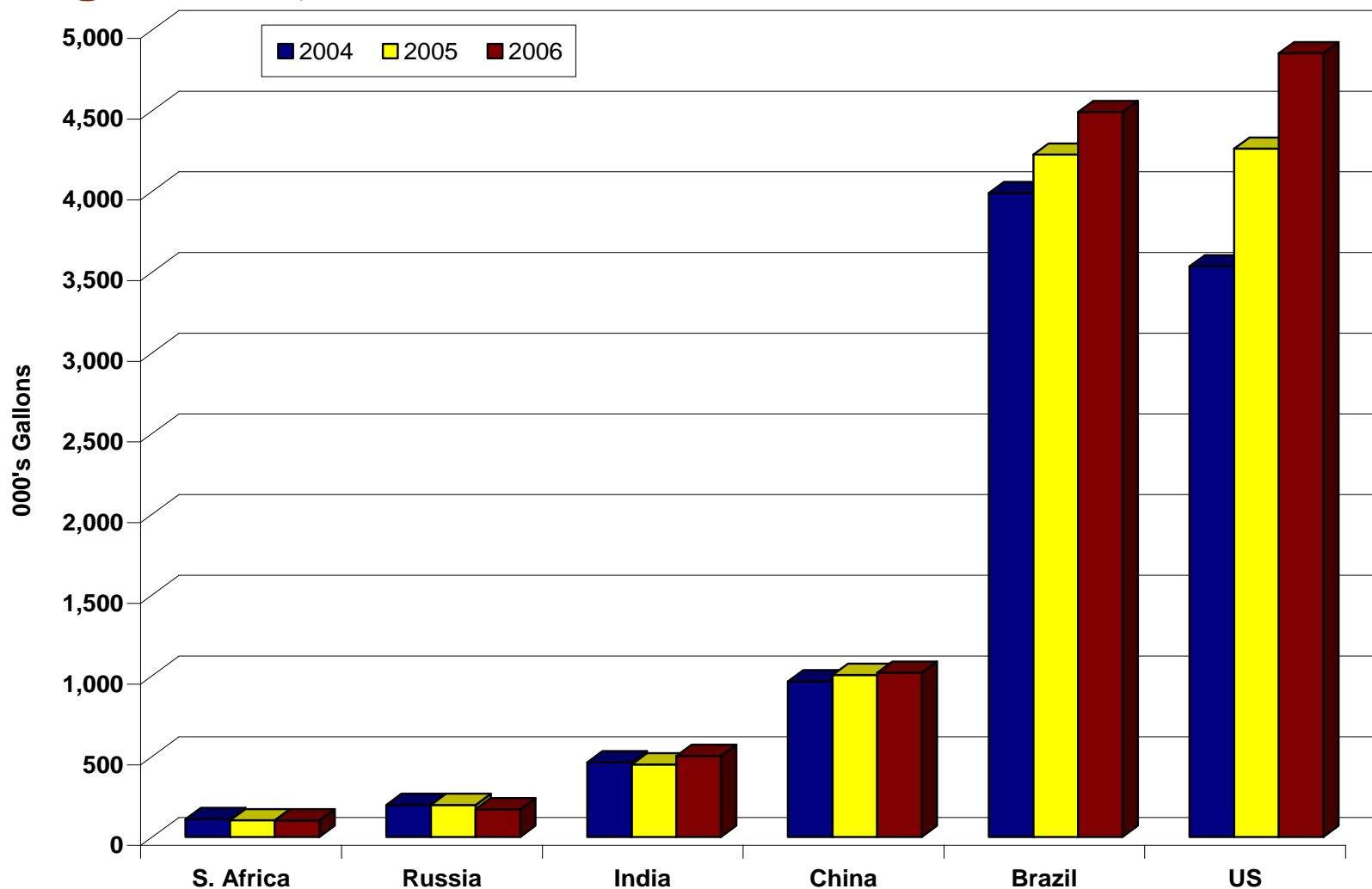
8 Lbs of Corn = 1 Lb of Edible Beef





Growing Biofuel Industry: Consumes Corn, Sugarcane, & Palm Oil

Biofuels Demand

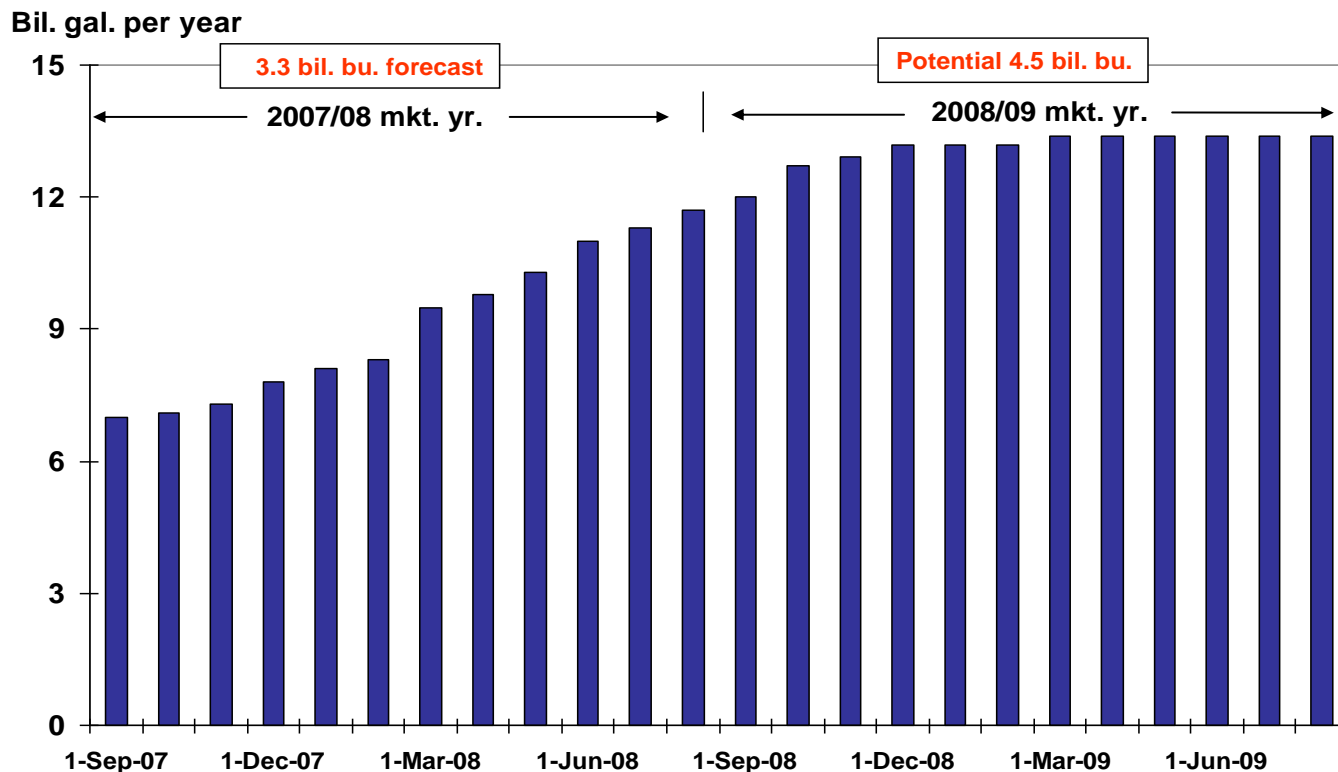


SOURCE: Renewable Fuels Association



If We Build them, They will run...

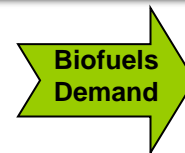
Annual Ethanol Plant Capacity by Month: *with Utilization Alternatives and Corn Use*



Sources: USDA and Renewable Fuels Association



Politics of Oil Pushes Biofuels Demand



➤ Interesting Sources of Oil

- Iran
- Venezuela
- Nigeria
- Iraq

➤ Political Survival Helped by Biofuels Support

- Hillary Clinton & John McCain

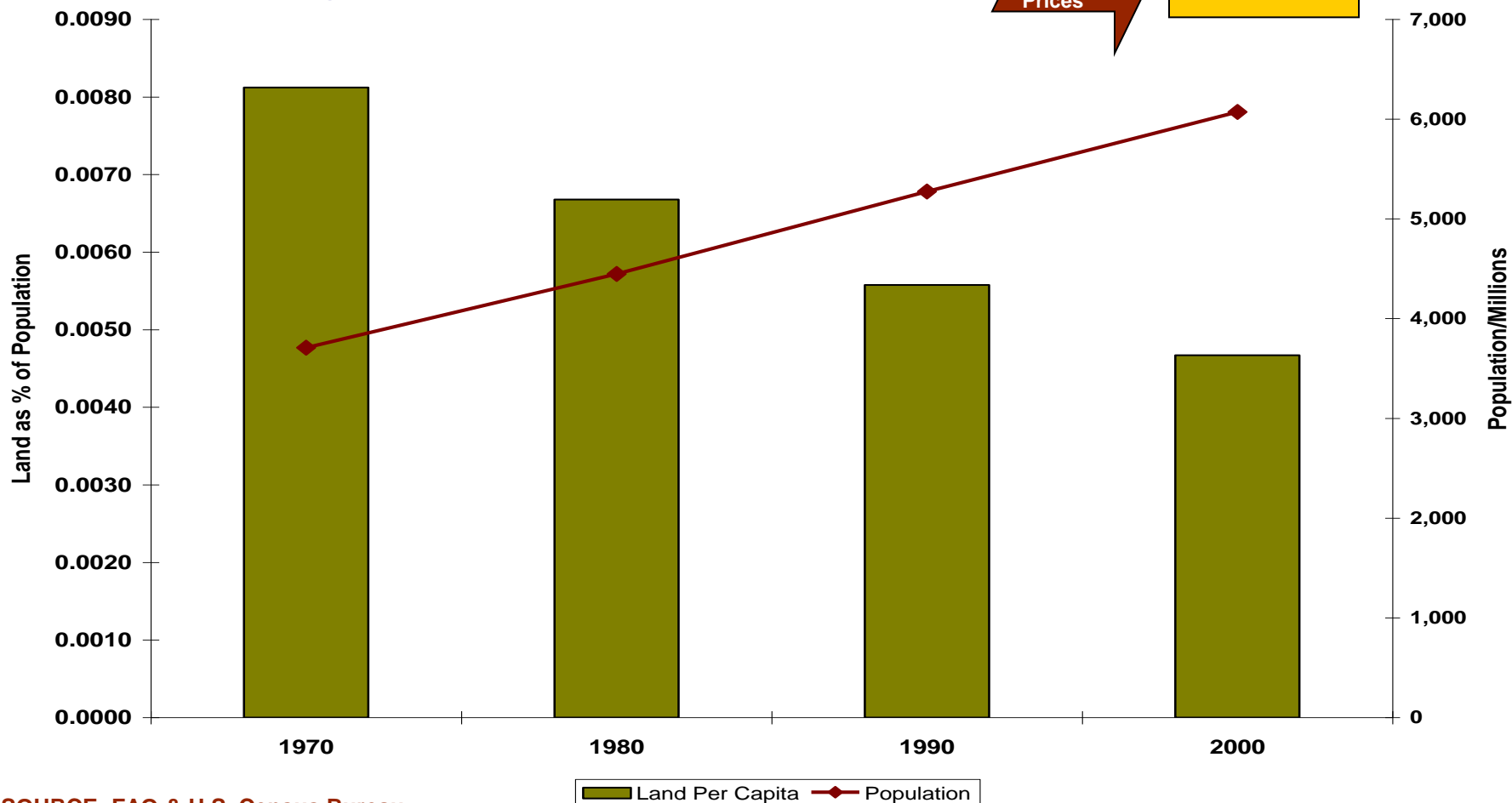
➤ Legislation Creates Mandatory Consumption

- Energy Act of 2005 establishes a national renewable fuels standard of 7.5 billion gallons of biofuels by 2012
- 25 x 25: 25% of energy from renewable sources by 2025, including 65 billion to 85 billion of biofuels



Decreasing Land Per Capita Requires More Fertilizer

Average Hectares of Arable Land Per Person

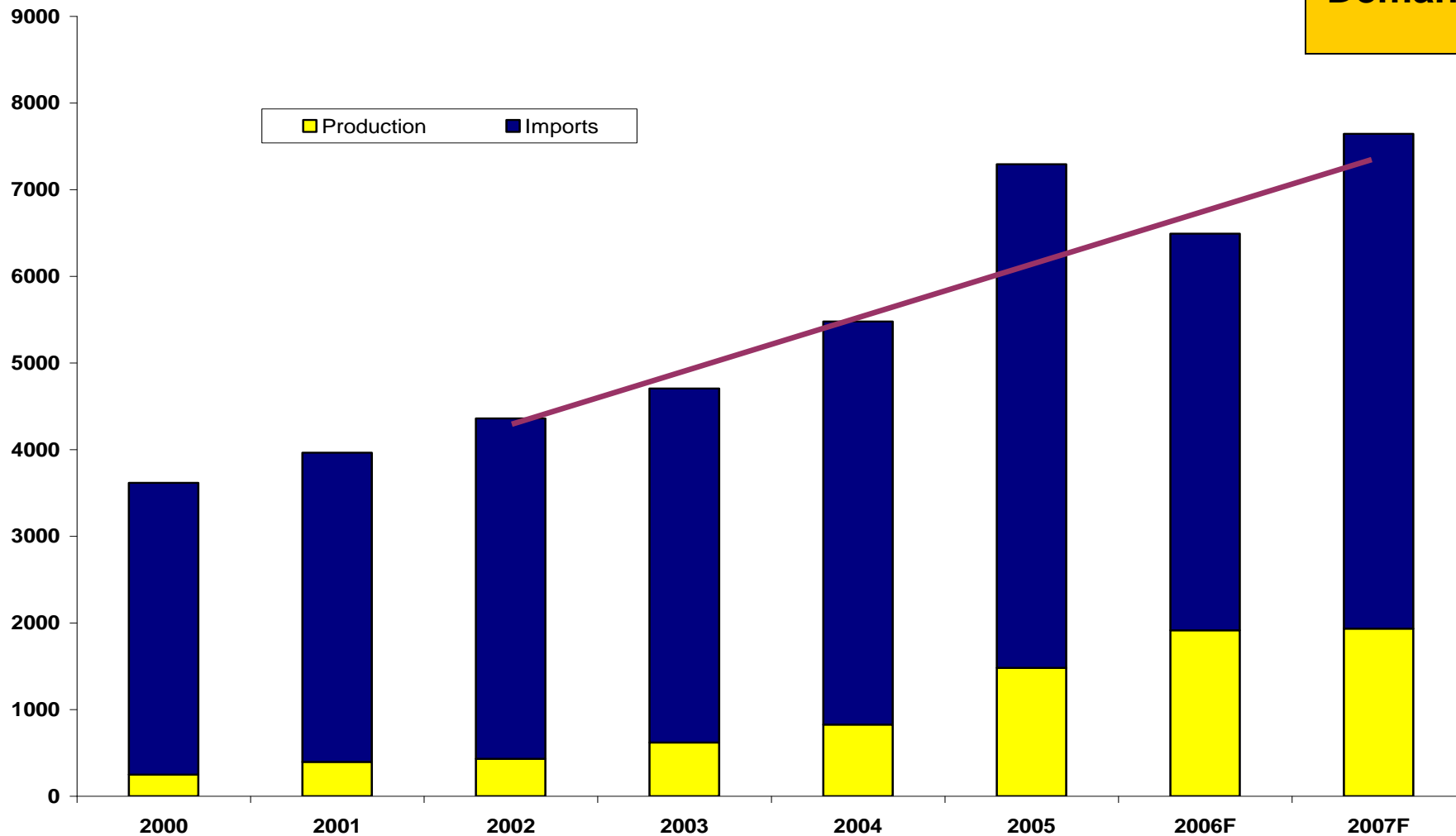


SOURCE: FAO & U.S. Census Bureau



Chinese Consumption at Record Levels What will happen next year?

**Potash
Demand**





U.S. Outlook

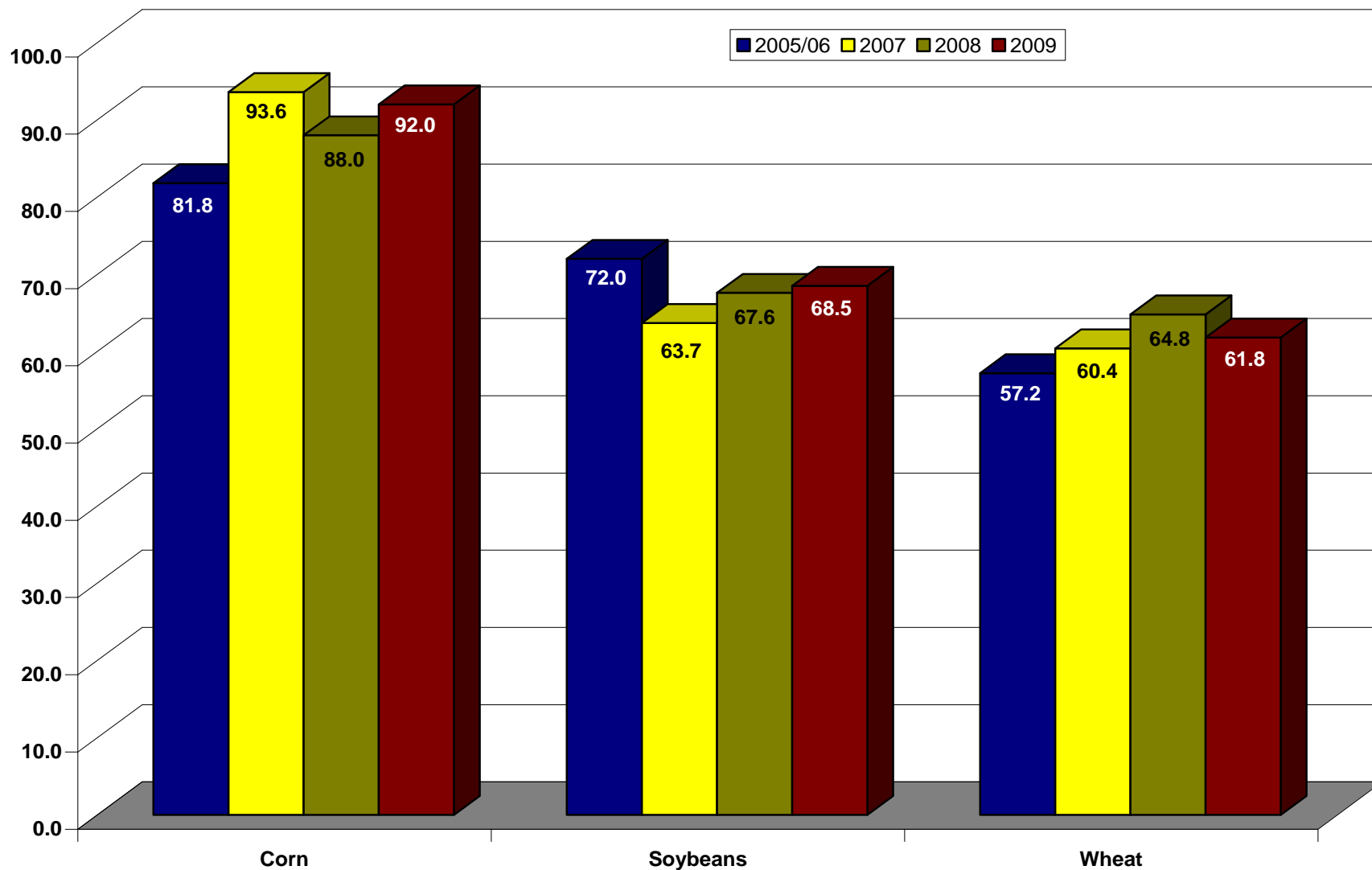
➤ **Acreage Forecast**

➤ **U.S. Dollar**

➤ **Agricultural Prices**



Acreage Forecast: Relatively Less Corn, but Many Acres



SOURCE: Fertecon (2005/06) & Doane (2007 – 09)



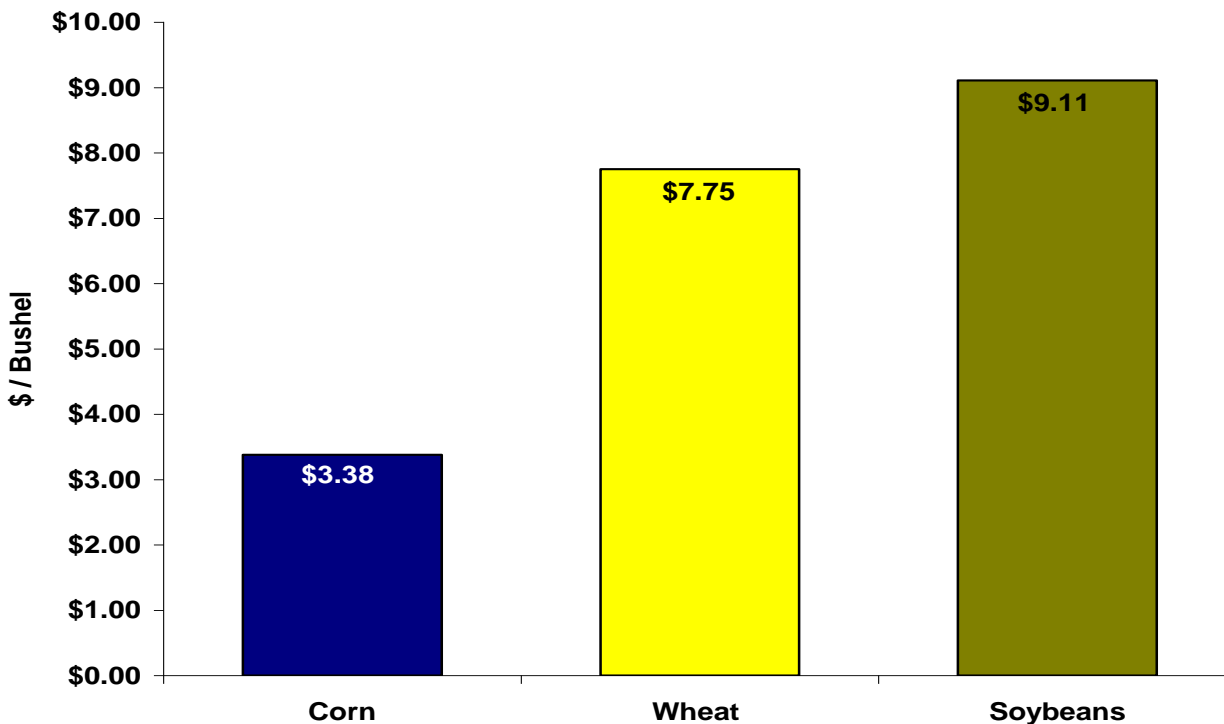
A Weak U.S. Dollar Impacts Potash and Agriculture

- **Weak Dollar = If prices remain the same, decreases net revenues for companies shipping potash to the U.S. (80% of supply)**
- **Weak Dollar = More Export of U.S. Grains**
- **Weak Dollar = Higher oil prices, which increases support for biofuels**



Spot Agricultural Prices

➤ **Corn, Wheat, Soy – prices as of Oct. 31st**



➤ **With Current Corn Price, Rack Ethanol \$/Gallon Must Be \$1.57 to Break Even. Current Average Rack Ethanol Price is \$1.75 Per Gallon**



Summary: Strong Outlook for 2007/2008

- **Supply – Effective Capacity growth not likely to keep pace with demand growth**
 - **Subsidence in Russia: Will we get a short supply shock?**
- **Demand – Macro trends continue, especially in China, India, and Brazil**
- **Inventories – Supplier inventories are drawn down providing little cushion against surges in demand**
- **U.S. – Large acreage, a weak dollar, and high agricultural prices promote U.S. Agriculture trends**

QUESTIONS?
THANK YOU



INTREPID POTASH