Jeff Holzman Manager, Market Research Potash Outlook Presentation

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Fertilizer Growth Drivers Outlook

Global Development Trends

Rising Population and Improving Diets Are Driving Grain Consumption



Source: United Nations, FAO, PotashCorp

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Source: USDA October 2008

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Low Crop Yields in Developing World

Opportunity to Improve Crop Yields

Kg/Ha*



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World Grain Stocks-to-Use at Historical Lows Tight Grain Market Expected to Continue for Foreseeable Future

Percent



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Source: USDA October 2008, Doane, PotashCorp

US Corn Crop Revenue and Variable Costs

Farmer Returns Strong Despite Higher Fertilizer Prices

\$US/Acre



2008F fertilizer cost based on \$561/ST KCI, \$850/ST DAP and \$552/ST Urea, \$4.50/bu corn price and 154 bu/acre Scenario 1 assumes \$1,000/ST KCI, \$900/ST DAP and \$500/ST Urea, \$4.50/bu corn price and 155 bu/acre Scenario 2 assumes \$1,200/ST KCI, \$1000/ST DAP and \$600/ST Urea, \$5.00/bu corn price and 155 bu/acre



Source: USDA, PotashCorp

US Corn Return Per Acre and Futures Price

Corn Prices Expected to Remain Above Break Even Levels



Scenario 1 assumes pricing of \$1,000/ST KCI, \$900/ST DAP and \$500/ST Urea



Source: USDA, CBOT, PotashCorp

US Farm Income and Balance Sheet

Record Farm Profits, Strong Balance Sheets

\$US Billions

Percent



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Source: USDA, Doane

Selected International Commodity Prices

Strong Prices Despite Recent Decline

Index 2001 = 100





Source: World Bank November 2008



Potash Outlook

Industry Structure

Potash Market Has Advantages

	Potash (KCI)	Nitrogen (NH ₃)	Phosphate (P ₂ O ₅)
Availability of Raw Materials	Very Limited	Relatively Abundant	Limited
# of Producing Countries	12	~ 60	~ 40
% Gov't Control	19%	57%	47%
Industry Operating Rate	91%	86%	86%
5- Year Demand Growth	5.6%	3.7%	3.7%
Time for Greenfield	5-7 years	3 years	3-4 years
Cost for Greenfield*	\$US 2.8 billion** 2 million tonnes	\$US 1 billion*** 1 million tonnes NH ₃	US 1.5 billion 1 million tonnes P2O5

* Cost of greenfield in Saskatchewan

** Estimated costs <u>exclude</u> infrastructure outside plant gates (rail, road networks, utility systems, port facilities, etc.) *** Ammonia/urea complex

Source: Fertecon, British Sulphur, PotashCorp



Potential Potash Consumption Growth

Significant Catch-Up to Meet Scientifically Recommended Levels



World Potash Consumption Breakdown

Diverse Set of Crops and Consuming Regions

Potash Use by Crop

Potash Use by Region



Potash Market Drivers in Brazil

Soybean, Corn and Sugar Cane Drive Potash Demand



Potash Market Drivers in Malaysia/Indonesia

Palm Oil Major Driver of Potash Demand



Potash Market Drivers in India

Opportunity to Increase Crop Yields



Potash Market Drivers in China

Fruits and Vegetables Compete for Limited Acreage



Potash Market Drivers in the US

Corn and Soybeans Drive Potash Demand



World Potash Production and Shipments

Growth Has Not Occurred on a Straight Line But Upward Trend is Strong



Source: Fertecon, PotashCorp

World Potash Shipments*

China and India Expected to Drive Growth in 2009

Million Tonnes KCI



Includes imports plus domestic producer sales



Source: Fertecon, PotashCorp

North American Producers' Ending Potash Inventory

Record Low Inventories Reflect Challenges of Industry to Meet Growing Demand

Million Tonnes KCI



Potash Prices Reflect Global Supply/Demand Spot and Contract Market Prices

\$US/MT KCI



Report PotashCorp

Source: Fertecon, FMB, OMS, PotashCorp

PotashCorp Adding Majority of New Global Capacity Assumes All Projects Completed On Time; No Ramp-up Considered

Cumulative Growth – Million Tonnes KCI



*Projects are shown as of completion date for construction, and do not include ramp-up time



Source: Fertecon, PotashCorp

World Potash Potential Supply/Demand Considering Ramp-up, Global Potash Market Is Expected to Remain Tight Million Tonnes KCI Production* — Demand 3% CAGR** — Demand 4% CAGR** 75 2000-2007 Demand Growth = 4.6% 2003-2007 Demand Growth = 5.6% 70 65 60 55 50 45 2007 2008F 2009F 2010F 2011F 2012F 2013F Production estimate assumes no major plant outages or project delays ** Demand growth rate from 2007 to 2013

Source: Fertecon, PotashCorp

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Thank you.



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