

Safe Harbor Statement

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include, but are not limited to, statements about the proposed acquisition of the Florida phosphate assets and certain related liabilities of CF Industries, Inc. ("CF") and the ammonia supply agreements with CF; the benefits of the transactions with CF; future strategic plans and other statements about future financial and operating results. Such statements are based upon the current beliefs and expectations of The Mosaic Company's management and are subject to significant risks and uncertainties. These risks and uncertainties include but are not limited to risks and uncertainties arising from the possibility that the closing of the proposed phosphate asset acquisition may be delayed or may not occur, including delays arising from any inability to obtain governmental approvals of the transaction on the proposed terms and schedule and the ability to satisfy other closing conditions; difficulties with realization of the benefits of the transactions with CF, including the risks that the acquired assets may not be integrated successfully or that the cost or capital savings from the transactions may not be fully realized or may take longer to realize than expected, regulatory agencies might not take, or might delay, actions with respect to permitting or regulatory enforcement matters that are necessary for Mosaic to fully realize the benefits of the transactions including replacement of CF's escrowed financial assurance funds, or the price of natural gas or ammonia changes to a level at which the natural gas based pricing under one of the long term ammonia supply agreements with CF becomes disadvantageous to Mosaic; customer defaults; the effects of our decisions to exit business operations or locations; the predictability and volatility of, and customer expectations about, agriculture, fertilizer, raw material, energy and transportation markets that are subject to competitive and other pressures and economic and credit market conditions; the level of inventories in the distribution channels for crop nutrients; changes in foreign currency and exchange rates; international trade risks; changes in government policy; changes in environmental and other governmental regulation, including greenhouse gas regulation, implementation of numeric water quality standards for the discharge of nutrients into Florida waterways or possible efforts to reduce the flow of excess nutrients into the Mississippi River basin or the Gulf of Mexico: further developments in judicial or administrative proceedings, or complaints that Mosaic's operations are adversely impacting nearby farms, business operations or properties; difficulties or delays in receiving, increased costs of or challenges to necessary governmental permits or approvals or increased financial assurance requirements; resolution of global tax audit activity; the effectiveness of the Company's processes for managing its strategic priorities; the ability of the Northern Promise joint venture among Mosaic, Ma'aden and SABIC to obtain project financing in acceptable amounts and upon acceptable terms, the future success of current plans for the joint venture and any future changes in those plans; adverse weather conditions affecting operations in Central Florida or the Mississippi River basin or the Gulf Coast of the United States, and including potential hurricanes, excess rainfall or drought; actual costs of various items differing from management's current estimates, including, among others, asset retirement, environmental remediation, reclamation or other environmental regulation, Canadian resources taxes and royalties, or the liabilities Mosaic is assuming in the proposed phosphate assets acquisition; brine inflows at Mosaic's Esterhazy, Saskatchewan, potash mine or other potash shaft mines; other accidents and disruptions involving Mosaic's operations, including potential mine fires, floods, explosions, seismic events or releases of hazardous or volatile chemicals, as well as other risks and uncertainties reported from time to time in The Mosaic Company's reports filed with the Securities and Exchange Commission. Actual results may differ from those set forth in the forward-looking statements.





Topics and Take Aways

- Current Situation: A Slow Burn (continues)
 - Weaker Fundamentals
 - Cautious Sentiment
- 2014 Outlook: Hitting Bottom and Beginning to Recover
 - Record global shipments and a rebound in import demand
 - Positive demand drivers
 - Lower channel inventories worldwide: India DAP example
 - Still a tale of two Hemispheres Americas vs. Asia
 - Supply uncertainties or the 'when' and 'how much' questions
- Long Term Outlook: Balanced and Positive
 - Strong demand outlook underpinned by the food story
 - A new supply ballgame
 - Stable global operating rates



Current Situation: A Slow Burn (continues)



Current Situation: A Slow Burn (continues)

Weaker Fundamentals

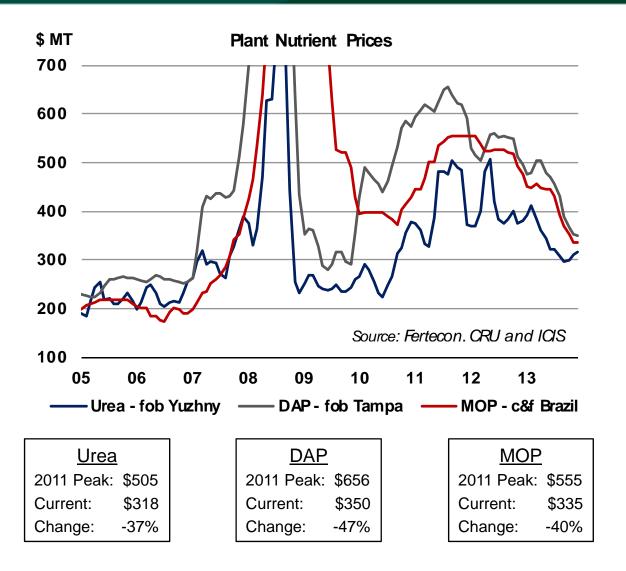
- Collapse of Indian import demand
- Livin' off the pipeline
- Additional capacity/supplies

Cautious Sentiment

- Negative price expectations
- Lower agricultural commodity prices
- Spillover from high profile events in Russia/Belarus

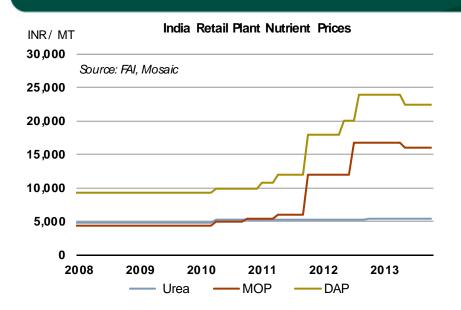


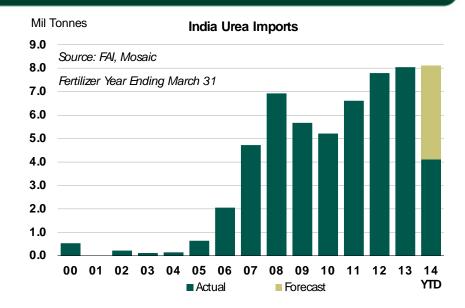
A Slow Burn: Prices Down ~40% from 2011 Peaks

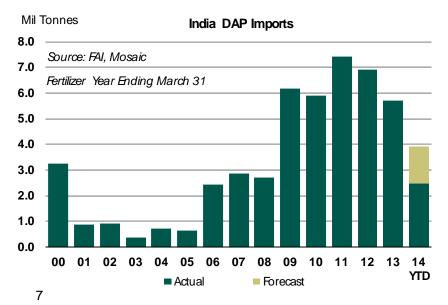


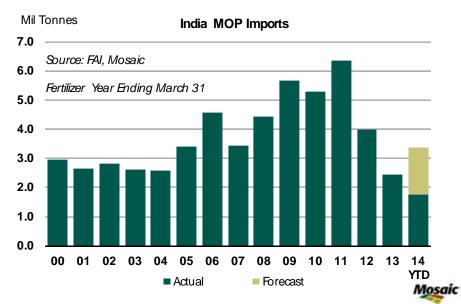


Collapse of Indian Import Demand









Livin' off the Pipeline: India DAP Example

Million Tonnes DAP	2013/14	2014/15
Producer/Importer Beginning Inventory	1.45	1.20
Production	3.67	3.80
Imports	3.90	5.70
Producer/Importer Sales to Retailer Dealers	7.82	9.70
Retail Dealer Sales to Farmers	9.82	10.30
Retail Inventory Change	-2.00	-0.60
Producer/Importer Ending Inventory	1.20	1.00
Producer/Importer Inventory Change	-0.25	-0.20
Total Pipeline Inventory Change	-2.25	-0.85

Our Delhi team estimates that DAP demand by farmers remains strong due to an outstanding monsoon and profitable farm economics. The government has raised minimum support prices for major crops, retail urea prices remain stable at the extremely low level of \$80-\$85 per tonne, and retail P&K prices, while up sharply from pre-reform levels, have declined modestly in 2013/14. As a result, retail dealer DAP sales to farmers are projected to total 9.8 million tonnes this fertilizer year.

Producer and importer sales, however, are projected to drop to 7.8 million tonnes, implying of retail inventory decline of 2.0 million tonnes. In addition, producer/importer inventories also are projected to decline 250,000 tonnes in 2013/14.



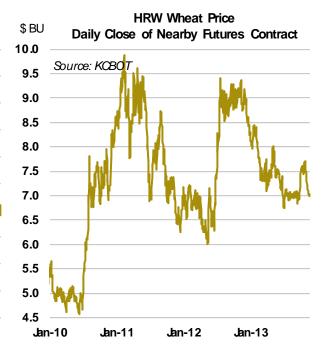
Lower Agricultural Commodity Prices

2012/13: How high to allocate the short crop to its highest valued uses?

2013/14: How low to unleash pent-up demand?







Corn

2012/13: \$6.79

Current: \$4.22

2013/14: ????

Soybeans

2012/13: \$14.74

Current: \$12.81

2013/14: ????

HRW Wheat

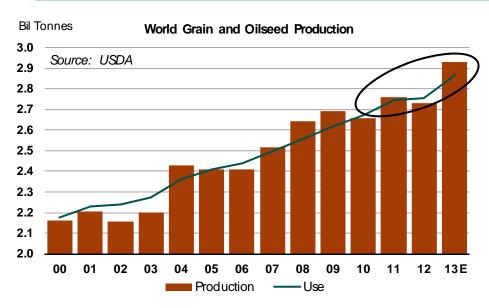
2012/13: \$8.20

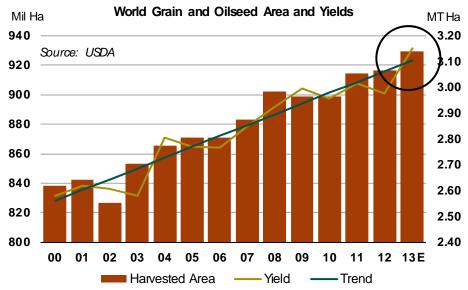
Current: \$6.99

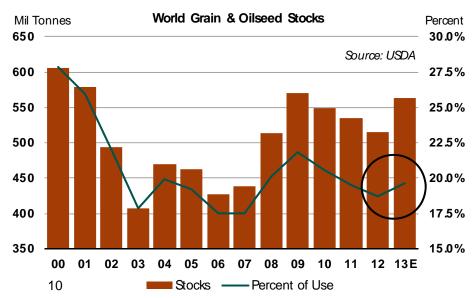
2013/14: ????



Lower Agricultural Commodity Prices







The USDA projects that 2013/14 global grain and oilseed production will surge to a record-smashing 2.93 billion tonnes due to record harvested area and a record average yield.

Global grain and oilseed use increased at a compound annual growth rate of 2.4% during the five years prior to 2012. Use increased just 0.4% in 2012 due to the short crop last year (but still the second largest ever produced!). USDA projects that global use will jump 3.5% in 2013 due to ample supplies and more moderate prices.

If current supply and demand projections are on target, global grain and oilseed stocks will increase significantly this year and make up most of the declines during the last three years.



2014 Outlook: Hitting Bottom and Beginning to Recover

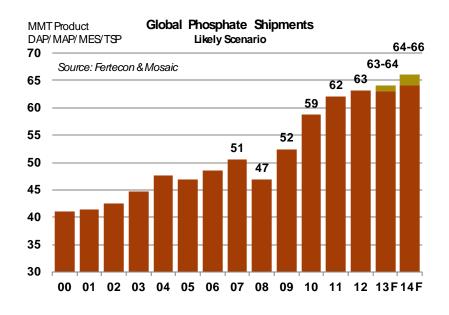


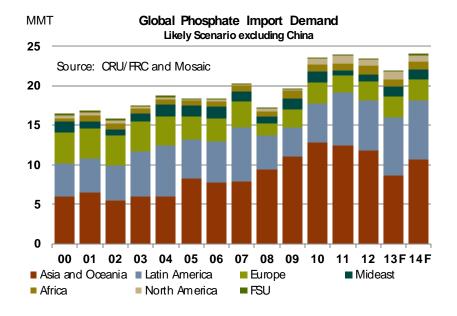
Hitting Bottom and Beginning to Recover

- Record Global Shipments and a Rebound in Import Demand
 - Positive demand drivers
 - Lower channel inventories worldwide India DAP example
 - Still a tale of two Hemispheres Americas vs. Asia
- Supply Uncertainties or the When and How Much Questions
 - How much will China export?
 - When will Ma'aden Phase I ramp up to capacity?
 - How much will OCP produce and export?
 - When will the first Jorf Phosphate Hub come online?
 - How much will Tifert produce and when will Jifco start up?



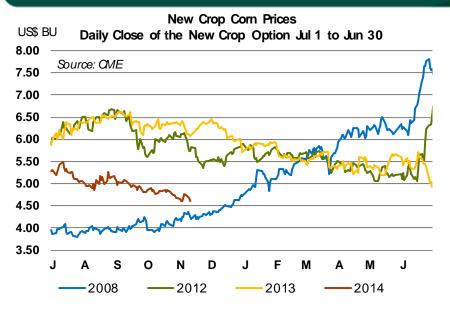
Record Shipments and a Rebound in Import Demand

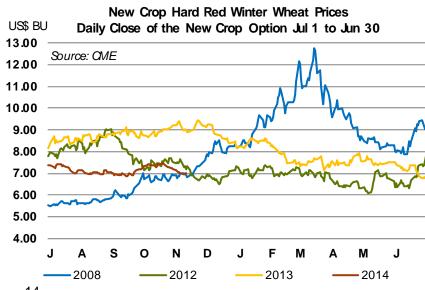


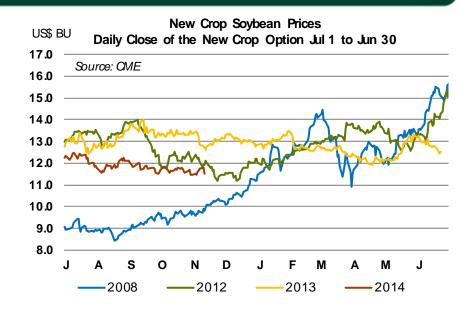




Positive Demand Drivers





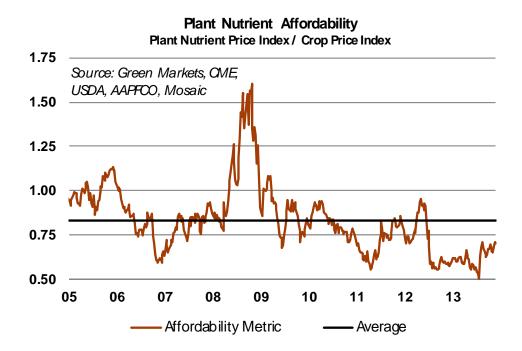


S/C Ratio 11/15/13: 2.51

Lower but still relatively high 2014 new crop prices



Positive Demand Drivers



Affordable plant nutrients

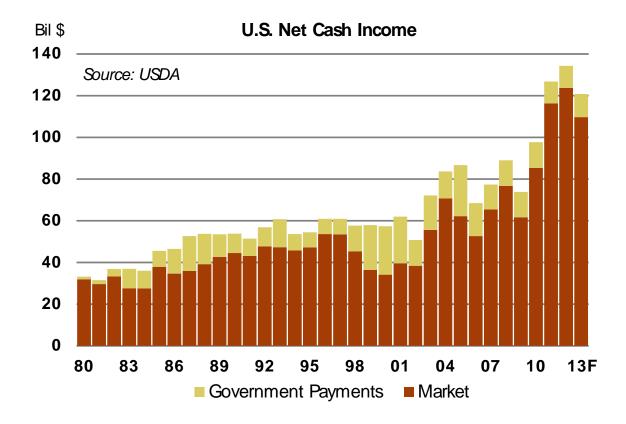
Our homemade Plant Nutrient Affordability metric is a ratio of a plant nutrient price index and a crop price index.

The plant nutrient price index is a weighted average of indices for urea, DAP and MOP prices. These indices are calculated using weekly published spot prices at key U.S. pricing points. Weights are N, P, and K percentages of total U.S. nutrient use from 2005 to 2007.

The crop price index is a weighted average of indices for corn, soybeans and wheat. These indices are calculated using the weekly average of the daily closing price of the front month futures contract. Weights are the shares of total U.S. production of these three crops from 2005 to 2007. The base year for all indices is 2005.



Positive Demand Drivers



Near Record U.S. Net Cash Farm Income



Lower Channel Inventories: India DAP Example

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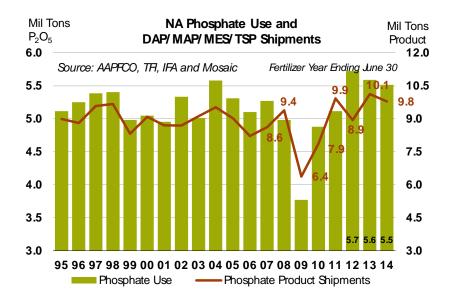
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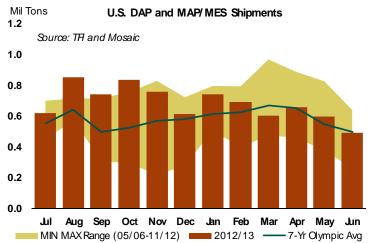
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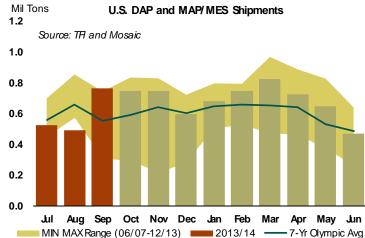


Still a Tale of Two Hemispheres

Americas – Outstanding Demand Prospects



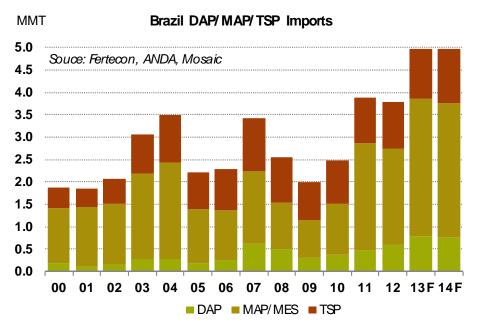


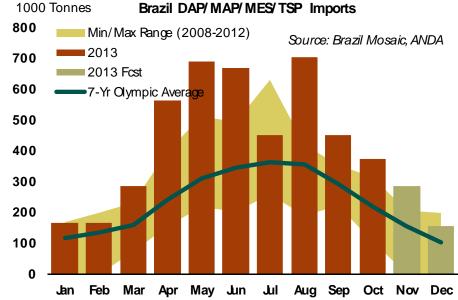




Still a Tale of Two Hemispheres

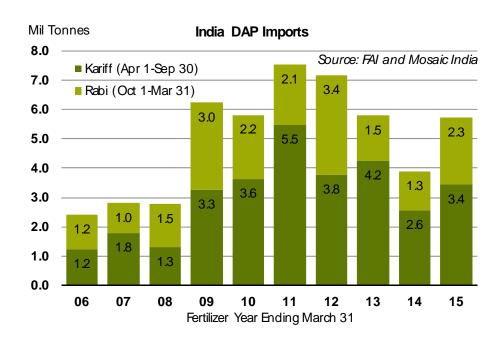
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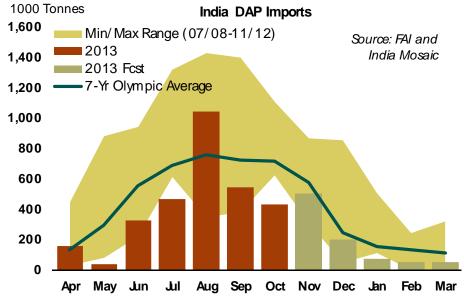




Still a Tale of Two Hemispheres

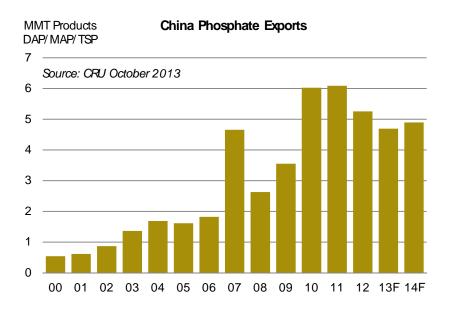
India – The Beginning of a Recovery



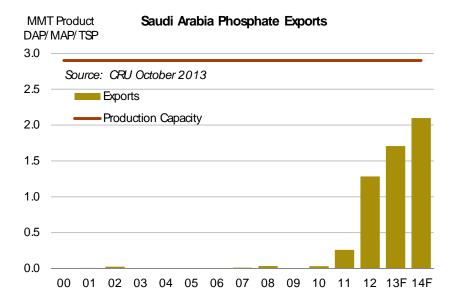


Supply Uncertainties - How Much . . .

... phosphate will China export?



... phosphate will Saudi Arabia export?



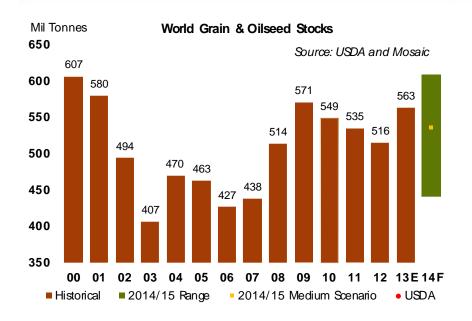
Key Issues

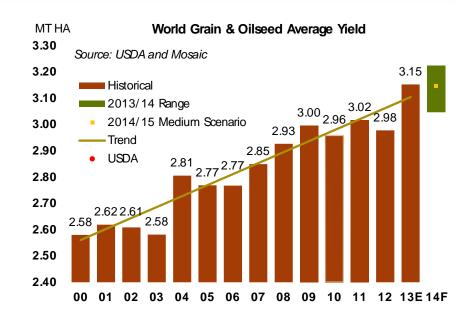
- 2014 export tax (potentially less restrictive)
- Production economics
- Domestic off-take
- Indian import demand

Key Issues

- Mine and plant ramp-up to capacity
- Indian import demand

2014/15: Wide Range of Potential Scenarios





2013/14

Rebuilds the drawdown of the last three years

2014/15

- Wide range of potential scenarios
- Most likely scenario results in a significant drawdown
- Low scenario depletes stocks to food-crisis levels
- High scenario builds stocks to 2000/01 levels

2014/15 Grain and O ilseed Scenario Assum ptions

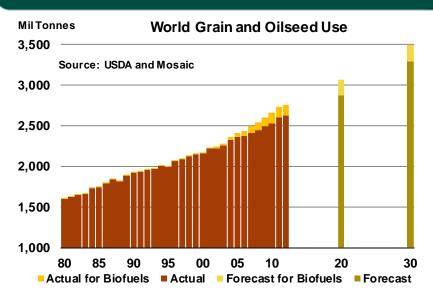
	Low	M edium	H ig h
Harvested Area Change	-0 50%	%0Q0	0.50%
Yield Deviation from Trend *	Largest Negative	000	Largest Positive
Dem and Growth	2.0%	2 5%	3.0%

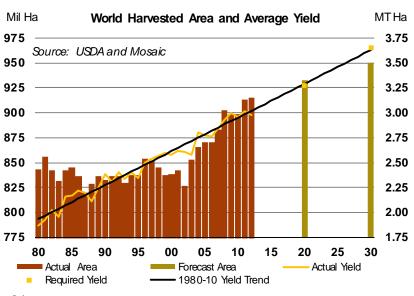
^{*} Trend yield for 2000/01 to 2012/13 crop years.

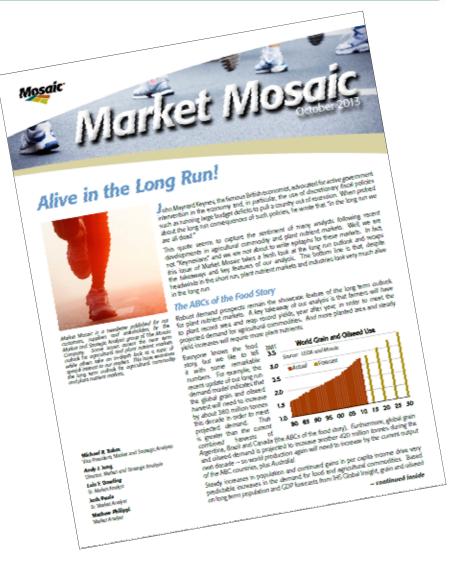


Long Term Outlook: Balanced and Positive

Solid Demand Drivers



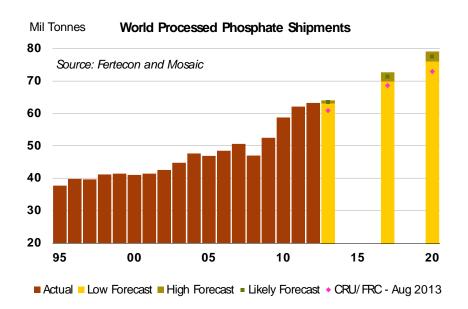




Available on Mosaicco.com



Strong Demand Prospects



Key Assumptions

- Agricultural commodity prices continue to trade at elevated levels
- Farm economics remain profitable worldwide
- More moderate and less volatile phosphate prices
- More balanced nutrient use in China and India
- Continued strong growth of phosphate intensive crops such as soybeans and palm oil.

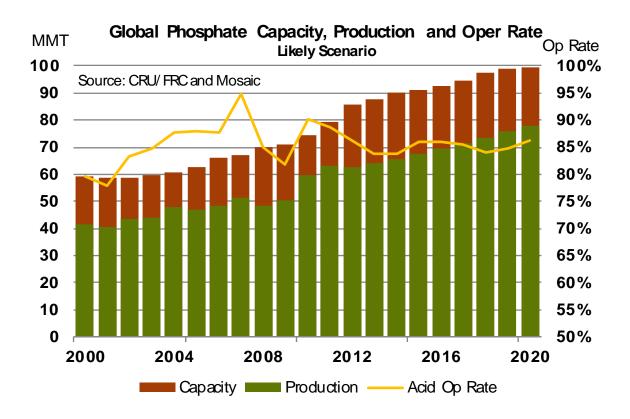
Global Phosphate Shipm ents Forecast

_	M osaic			CRU/FRS		
MMTDAP/MAP/TSP	Low	Likely	H ig h	P_2O_5	D/M/T	P_2O_5
2010 Shipm ents		58.7		406	605	429
2020 Forecast	76 D	77.6	791	508	729	521
Change	173	188	20 4	101	142	9 2
CAGR 2010-20	2.6%	2.8%	3 ₽%	2 3%	19%	2 🛭 🖇

Source: CRU/Fertecon Research Centre Data File August 2013



Balanced and Positive Outlook



Based on our likely demand scenario and capacity estimates, global phosphoric acid operating rates are projected to remain relatively stable at about 85% of capacity from 2014 through 2020. This is in line with the average since 2000, but projected rates do not exhibit as much volatility as during the last decade.



Phosphate Outlook Key Features

1. New Supply Ballgame: China's Expansion Program Expected to End

On the supply side of the ledger, a key feature of our analysis is the expectation that China's massive 15-year expansion program will come to an end and that new low cost capacity planned or under construction, mostly in Morocco and Saudi Arabia, will supply the bulk of projected demand growth during the last half of this decade and beyond.

2. Brazil Remains a Key Growth Market and Still Largely Dependent on Imports

Brazil shipments are forecast to climb 5.7% per year or 3.4 million tonnes from 4.5 million in 2010 to 7.9 million in 2020. Increases in domestic production are projected to meet roughly one-third of this growth with imports capturing the remaining two-thirds. Brazil's imports are forecast to climb from 2.5 million tonnes in 2010 to 4.8 million in 2020.

3. Demand Growth Gets Back on Track in India

In India, a combination of expected subsidy changes and more stable and moderate prices is projected to put phosphate demand back on a growth trajectory during the last half of the decade. Shipments are projected to grow 2.3% per year or 3.0 million tonnes from 11.1 million in 2010 to 13.8 million in 2020. Domestic DAP fabrication is expected to remain at about 4.0 million tonnes, so imports of high analysis solid products are forecast to increase to around 10.0 million tonnes by the end of the decade. Imports peaked at 8.1 million tonnes in 2010.

4. Generally Positive Demand Prospects Elsewhere

